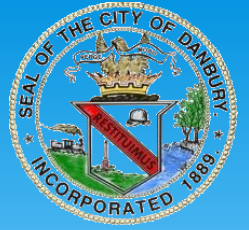


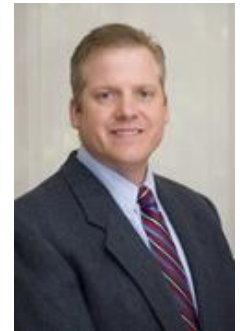
City of Danbury Citizens' Government Academy



Department of Finance



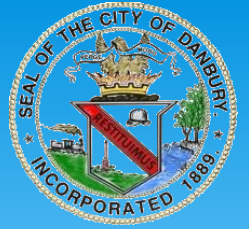
**Mayor
Mark D. Boughton**



**David St. Hilaire
Director of Finance**

Monday, May 1st, 2017

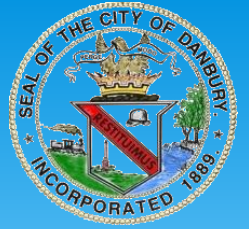
City of Danbury



Introduction

- * Mission Statement & Priorities Of the Department of Finance
- * Budget Preparation Process Overview
- * Department of Finance Statistics: “What We Do”
- * Interdependent Finance Roles
- * Economic Considerations/Challenges: 2017-2018
- * Summary By Fund: Proposed Budget FY2017/2018
- * General Fund Revenue & Expenditure Budget
- * 2017-2018 Proposed Budget Summary
- * Revenue and Expenditure Summary
- * Changes in Net Taxable Grand List and Comparative Assessed Value
- * Ten Largest Taxpayers
- * Strategies Moving Forward
- * Q & A

City of Danbury



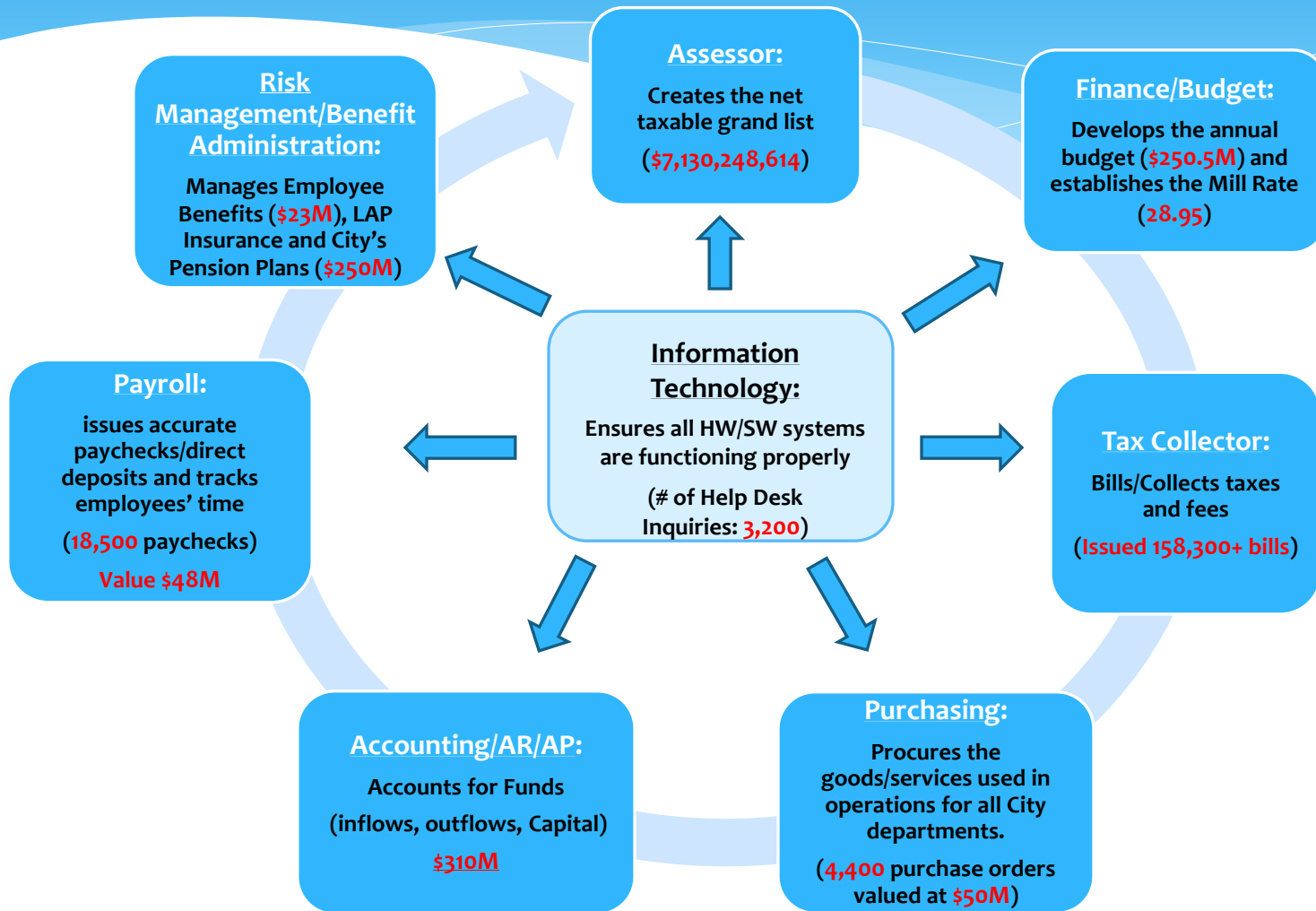
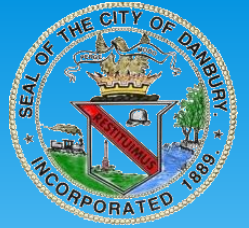
Mission Statement and Priorities Of the Department of Finance

The overall mission for Finance Division is to ensure that the City continues to meet its budgetary and operational goals and objectives in the most cost efficient and effective manner.

We strive to demonstrate to the City Taxpayers that only the necessary resources to provide essential services will be utilized while keeping tax rates as low and affordable as possible.

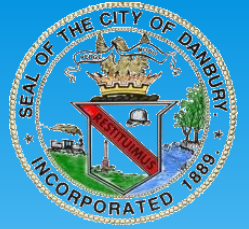
In line with the City-Wide Mission Statement, the finance division drives to enhance Danbury's position as a premier place to live.

City of Danbury Interdependent Finance Roles



City of Danbury

Department of Finance Statistics: "What We Do"



Information Technology

# of Help Desk Inquiries	3,200
# of Special Projects	10
# of Computer Set Ups	150
# of Work Stations Managed	725
# of Devices	885
# Servers	77
# PC Life-Cycle Replacements	75
Internet Bandwidth (bps)	425
# of Level 1 Support Calls	1,600
# of Level 2 Support Calls	1,300
# of Level 3 Support Calls	300

Assessor

# of Sales	1,600
Number of Foreclosed sales	90
# of Property Inspections	750
# of Maps Filed	90
Number of Maps Changed	32
# of New Construction Additions	205
Additional Assessment Revenue	\$ 14,100,000
Total Assessment of Personal Property	\$ 621,000,000
# of Personal Property Accounts Entered	3,800
# of Properties Assessed (exempt and non-exempt)	28,200
# of House Calls to Seniors	18
# Personal Property Audits for Businesses	150
# Applications for Each Program	1,580

Tax Collector

Budget - Collection %	100%
Property Tax/Budget	\$206,420,697
Original Levy-Collection %	100%
Original Levy	\$206,420,697
Property Tax Bills Issued	96,300
Sewer & Water Bills Issued	48,000
Motor Veh. Supplemental Bills	14,000

Purchasing

Purchase Orders Issued	4,400
Sealed Bids Issued	60
Value of Orders Issued	\$50,000,000

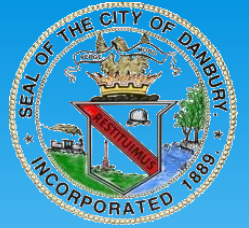
Board of Assessment Appeals

# of Appeals on Real Estate	50
# of Appeals on Motor Vehicles	0
# of Appeals on Personal Property	10
# of Appeals on Commercial Property	30

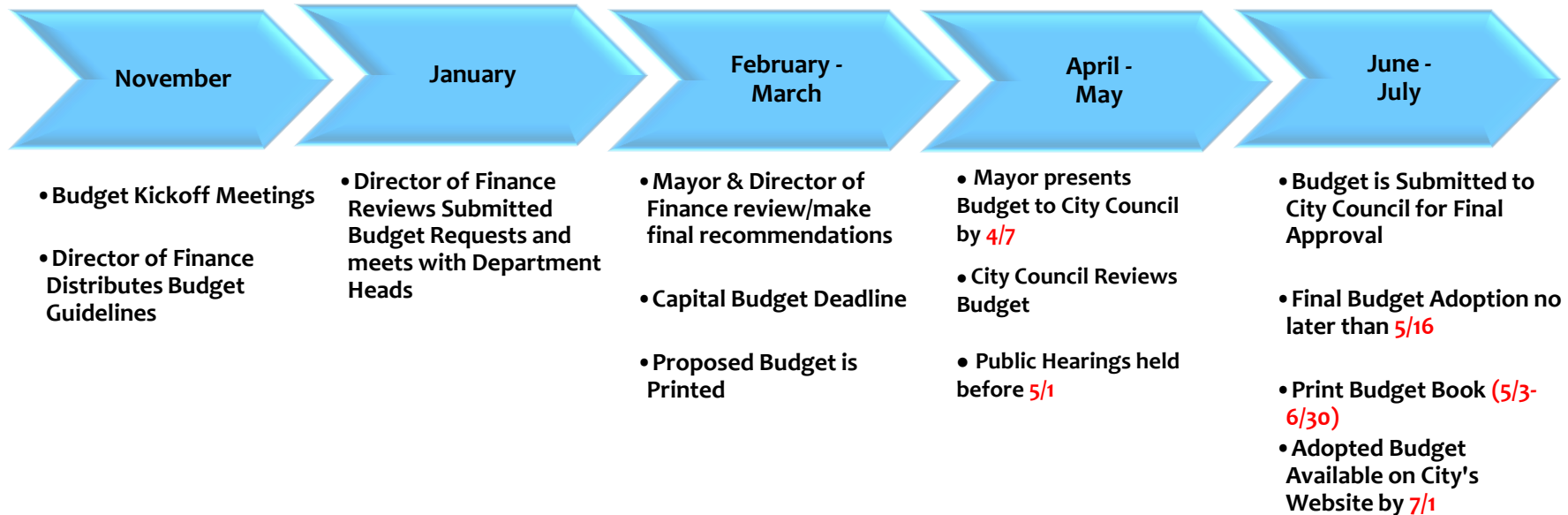
Risk Management

# of General Liability Claims Filed	90
# of Worker's Compensation Claims Filed	230
# Insured - Med Coverage: Active Employees	399
# Insured - Med Coverage: Retirees	488

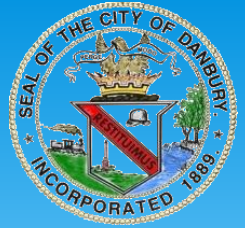
City of Danbury



Budget Preparation Process Overview



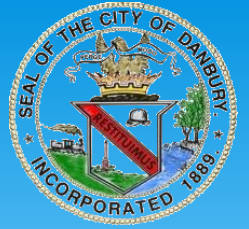
City of Danbury



Economic Considerations/Challenges: 2017-2018

- * The 10/1/16 Taxable Grand List grew by **1.38%** which helped minimize the required mill rate increase to **.94%**.
- * About **82.4%** of the City's source of revenues is from Property Taxes.
- * Ongoing fiscal uncertainties at the state – Cuts in State Aid after local budget totaled \$**0.5** million in FY 15/16 and **\$1.5** million in FY2016/2017.
- * “Other Revenues” have been relatively **flat** from FY2016/2017 to FY2017/2018.
- * Legacy costs such as the Pension (retiree) annual required contribution (ARC) and other post employment benefits (OPEB) will continue to **significantly outpace inflation** and stress the budget for many years.
- * General Fund expenditure growth (excluding debt service) will continue to be capped at **2.5%**.
- * The City has been **fiscally prudent**, allowing for flexibility in responding to economic changes from one year to the next with limited financial consequences.

City of Danbury

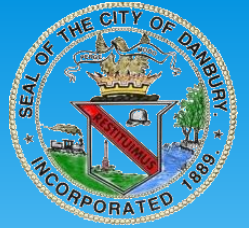


Summary By Fund: Proposed Budget FY2017/2018

PROPOSED BY MAYOR FY 2017/2018

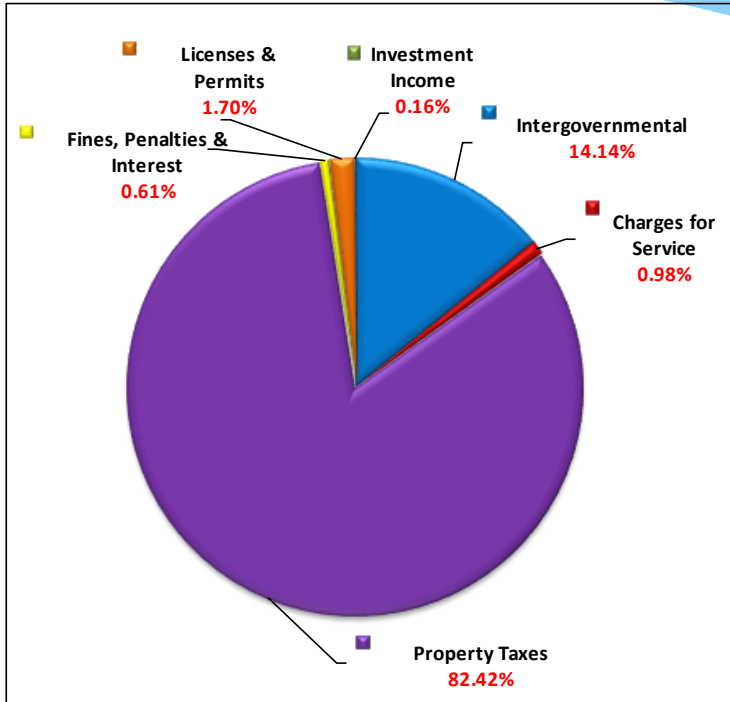
FUND NAME	PROPOSED BY MAYOR FY 2017/2018
General Fund	\$250,500,000
Water Fund	10,000,000
Sewer Fund	12,650,000
Ambulance Fund	3,712,000
Animal Control Fund	320,000
Internal Service Fund - Risk Management & Employee Benefits	18,591,806
Internal Service Fund - Workers Compensation	3,425,899
Internal Service Fund - Pension & OPEB	22,541,437

City of Danbury



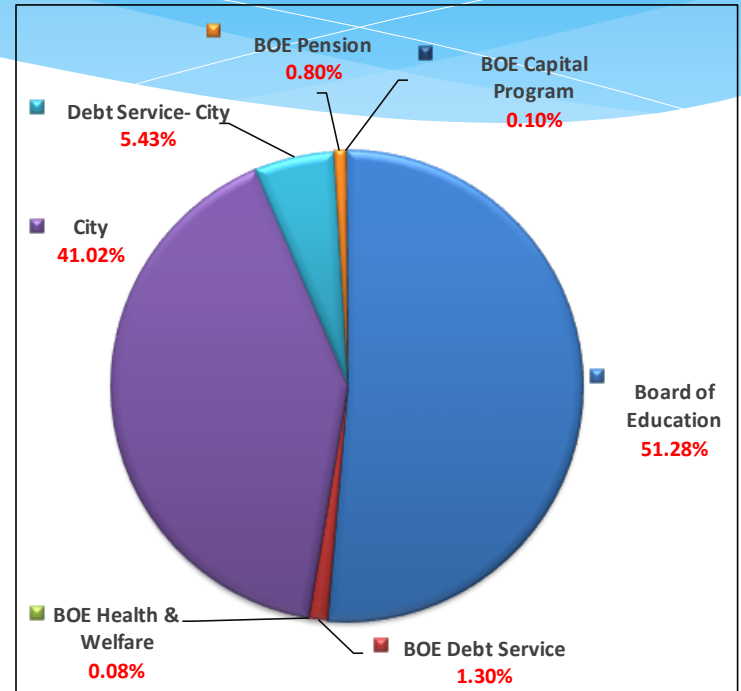
General Fund Revenue & Expenditure Budget

GENERAL FUND REVENUES



Revenues	FY 17/18 Budget	% to Budget
Intergovernmental	\$35,420,213	14.1%
Charges for Service	2,446,057	1.0%
Property Taxes	206,450,160	82.4%
Fines, Penalties & Interest	1,527,750	0.6%
Licenses & Permits	4,255,820	1.7%
Investment Income	400,000	0.2%
Total Revenues	\$250,500,000	100.0%

GENERAL FUND EXPENDITURES

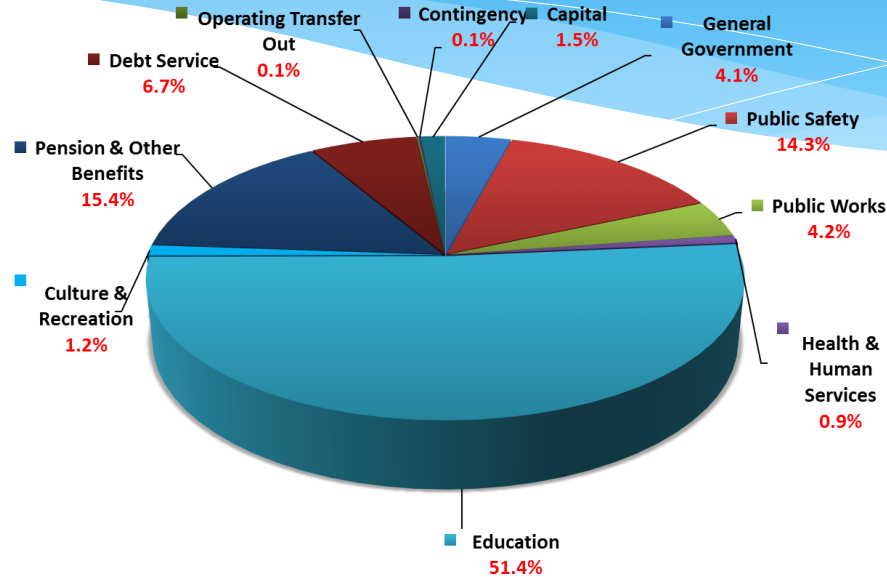


Expenditures	FY 17/18 Budget	% to Budget
Board of Education	\$128,450,000	51.3%
BOE Debt Service	3,248,050	1.3%
BOE Health & Welfare	208,575	0.1%
City	102,745,124	41.0%
Debt Service- City	13,593,251	5.4%
BOE Pension	2,005,000	0.8%
BOE Capital Program	250,000	0.1%
Total Expenditures	\$250,500,000	100.0%

City of Danbury



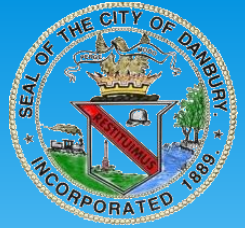
2017-2018 Proposed Budget Summary



		Proposed	
		FY 2017-2018	FY 17/18 %
General Government	\$	10,331,579	4.1%
Public Safety		35,939,744	14.3%
Public Works		10,537,224	4.2%
Health & Human Services		2,238,146	0.9%
Education		128,658,575	51.4%
Culture & Recreation		3,006,652	1.2%
Pension & Other Benefits		38,461,857	15.4%
Debt Service		16,841,301	6.7%
Operating Transfer Out		306,000	0.1%
Contingency		300,000	0.1%
Capital		3,878,922	1.5%
Total		\$250,500,000	100%

City of Danbury

FY 2017/2018 Proposed Budget Revenue & Expenditure Summary



	ADOPTED BUDGET 2016-2017	PROPOSED BY DEPT 2017-2018	PROPOSED BY MAYOR 2017-2018	\$ CHANGE 2017 VS 2018
<u>REVENUES</u>				
PROPERTY TAXES	201,328,858	207,700,160	206,450,160	5,121,302
INTERGOVERNMENTAL	34,062,672	34,170,213	35,420,213	1,357,541
LICENSES & PERMITS	4,065,775	4,169,820	4,255,820	190,045
FINES & PENALTIES	1,273,000	1,268,050	1,527,750	254,750
INVESTMENT INCOME	200,000	400,000	400,000	200,000
CHARGES FOR SERVICES	2,419,695	2,562,082	2,446,057	26,362
USE OF FUND BALANCE	750,000	-	-	(750,000)
TOTAL REVENUE	244,100,000	250,270,325	250,500,000	6,400,000
<u>EXPENDITURES</u>				
GENERAL GOVERNMENT	10,264,235	10,341,286	10,331,579	67,344
PUBLIC SAFETY	34,514,915	35,701,863	35,939,744	1,424,829
PUBLIC WORKS	10,334,596	10,687,546	10,537,224	202,628
HEALTH & WELFARE	2,179,754	2,256,331	2,238,146	58,392
EDUCATION	126,408,575	132,357,491	128,658,575	2,250,000
CULTURE & RECREATION	2,881,709	3,017,301	3,006,652	124,943
PENSION & OTHER BENEFITS	37,101,493	38,461,857	38,461,857	1,360,364
DEBT SERVICE	15,804,801	16,841,301	16,841,301	1,036,500
CONTINGENCY	425,000	500,000	300,000	(125,000)
TRANSFER OUT	4,184,922	4,184,922	4,184,922	-
TOTAL EXPENDITURES	244,100,000	254,349,898	250,500,000	6,400,000

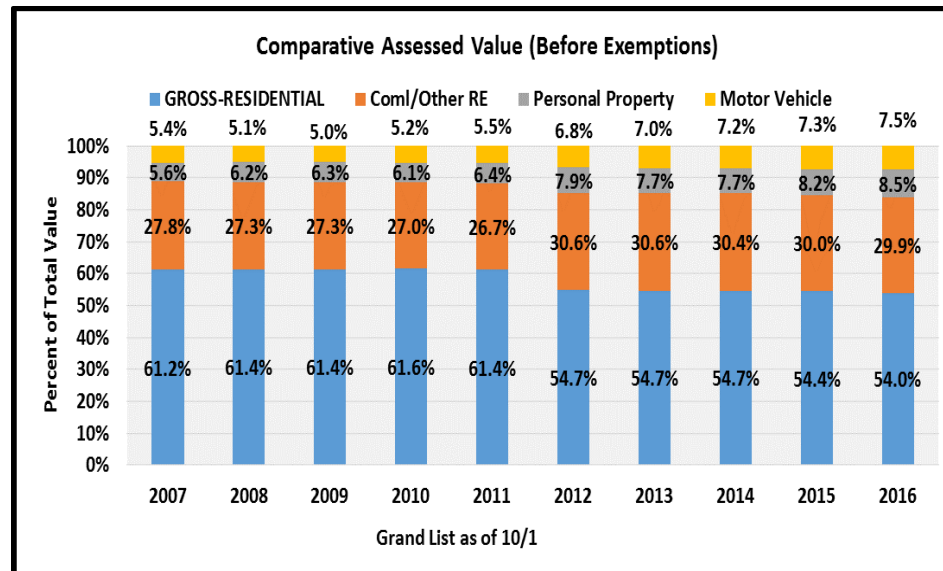


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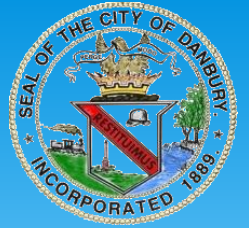
Changes in Net Taxable Grand List and Comparative Assessed Value

CHANGES IN NET TAXABLE GRAND LIST AFTER BOARD OF ASSESSMENT APPEALS

	<u>OCTOBER 1, 2013</u>	<u>OCTOBER 1, 2014</u>	<u>OCTOBER 1, 2015</u>	<u>OCTOBER 1, 2016</u>	<u>CHANGE</u>	<u>% CHANGE</u>
REAL ESTATE	6,013,563,065	6,046,122,065	6,089,917,520	6,132,118,370	42,200,850	0.69%
PERSONAL PROPERTY	375,454,318	386,933,837	409,356,790	447,645,560	38,288,770	9.35%
MOTOR VEHICLES	498,592,104	513,945,171	527,290,025	550,484,684	23,194,659	4.40%
TOTALS	6,887,609,487	6,947,001,073	7,026,564,335	7,130,248,614	103,684,279	1.48%
Growth Rate	-	0.86%	1.15%	1.48%		



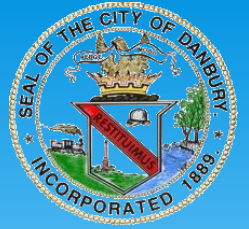
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Ten Largest Taxpayers

	<u>BUSINESS</u>	<u>TAXABLE VALUATION</u> <u>AS OF 10/1/2016</u>	<u>% of NET TAXABLE</u> <u>GRAND LIST</u>	
1.	Danbury Mall Associates	Shopping Mall	216,217,900	3.03%
2.	Eversource (Connecticut Light & Power)	Public Utility	65,635,300	0.92%
3.	Gera Danbury LLC	Real Estate Investor	50,601,900	0.71%
4.	Boehringer Ingelheim	Research Center	64,560,190	0.91%
5.	Crown Point Gardens	Land Developer	45,247,300	0.63%
6.	BRT Reserve LLC	Land Developer	48,303,750	0.68%
7.	Melvyn, Mary & Seymour Powers Danbury Industrial Corp & MMP Realty	Industrial Park	40,292,110	0.57%
8.	Hawley, Ervie, Germantown Plaza Associates & Germantown Medical Center	Shopping Center & Land Developer	34,565,200	0.48%
9.	Ursstadt Biddle Properties LLC	Retail	34,314,790	0.48%
10.	Bldg 45 Eagle LLC	Retail	29,008,800	0.41%
	TOTAL	628,747,240	8.82%	

City of Danbury



Strategies Moving Forward

- * The FY 2017-2018 Proposed Budget will not require a rate increase to the Water Fund
- * Development of regionalized shared services to reduce overall costs (i.e. Fire Training Center, Dispatch Center)
- * Improved service delivery and transparency leading to a more cost-effective government (i.e. Danbury Public Library automation, tax payments accepted at banks, rollout of VOIP – Voice Over Internet Protocol, etc.)
- * Outsourcing services and solutions (i.e. IT, Pension administration, etc.)
- * “Go-Green” Initiative and Energy Efficiency Projects – Document Management System - From Paper to Paperless (street light conversion project, HVAC, Solar, Mayor’s initiative of improving Internet access



City of Danbury

Q&A



Thank You!!!